W.KRUK

ВУТОМ SZTUKA KRAWIECTWA ON 1976

2Q19 RESULTS PRESENTATION

VISTULA RETAIL GROUP

AUGUST 28TH, 2019







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WOLCZANKA BYTOM

 $\mathsf{TOM}_{\mathsf{W}\mathsf{IECTWA OD 1945}} \qquad \mathsf{W} \mathsf{KRUK}_{\mathsf{I} \mathsf{8} \mathsf{4} \mathsf{0}} \mathsf{K}$



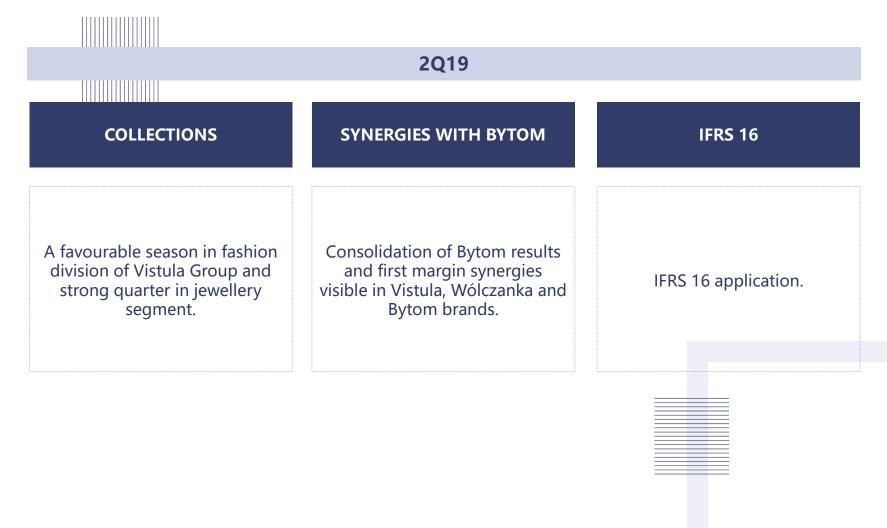
EXECUTIVE SUMMARY



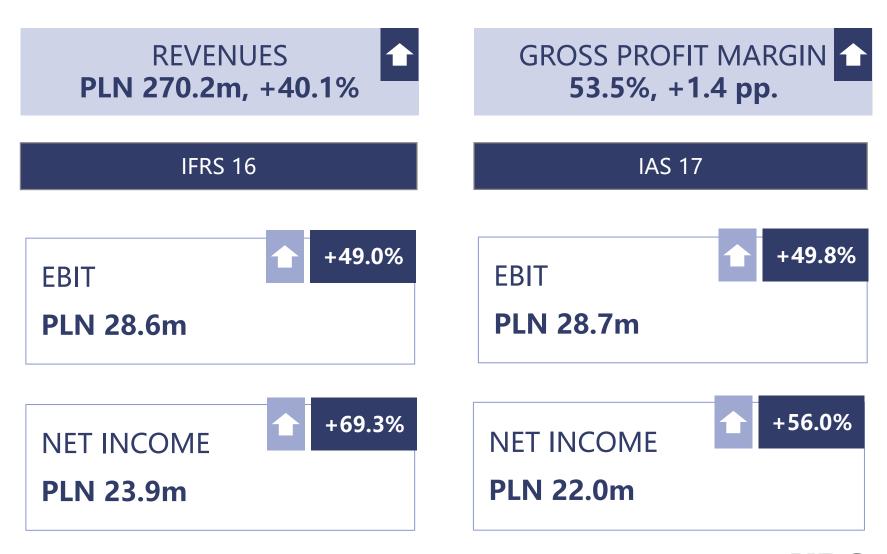




Key events influencing strong 2Q19



Strong 2Q19 results



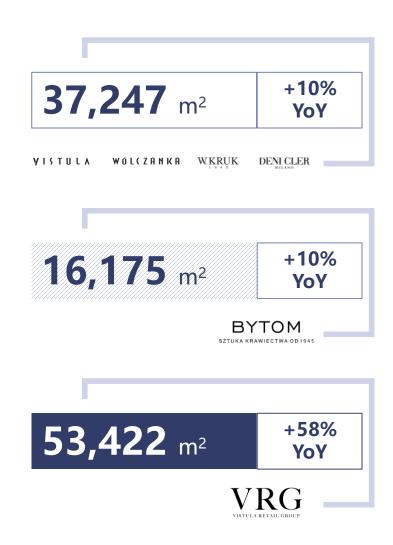
Growths in 1H19

| | IFRS 16 | IAS 17 |
|-----------------|------------|------------|
| | EBITDA | EBITDA |
| REVENUES | PLN 81.5m | PLN 39.4m |
| PLN 484.6m | +174.7% | +32.9% |
| +37.1% | | |
| | EBIT | EBIT |
| | PLN 27.3m | PLN 27.7m |
| GROSS PROFIT | +29.5% | +31.0% |
| MARGIN | | |
| 51.5%, +1.0 pp. | | |
| | NET INCOME | NET INCOME |
| | PLN 21.5m | PLN 20.8m |
| | +51.0% | +46.3% |
| | | |

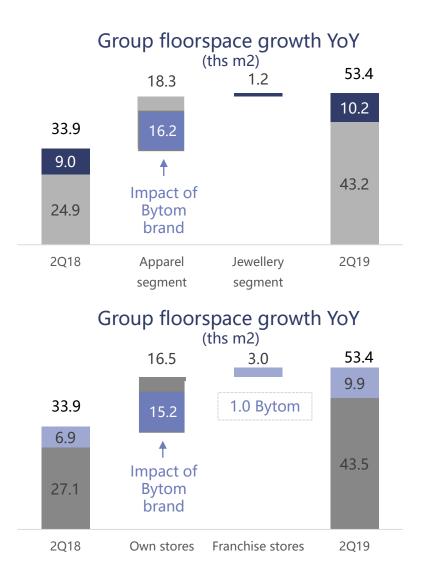
Continuation of group's development

NUMBER OF STORES EOP 2Q19

| ΥΙ ΥΤ υι Λ | 154 | +16 |
|--|-----|------|
| WÓLCZANKA | 142 | +10 |
| | 31 | +1 |
| $\mathbf{W}_{1} \mathbf{K}_{1} \mathbf{R}_{1} \mathbf{U}_{0} \mathbf{K}_{0}$ | 134 | +13 |
| BYTOM SZTUKA KRAWIECTWA OD 1945 | 125 | +125 |
| VISTULA RETAIL GROUP | 586 | +165 |
| Organic growth | | +48 |



Continuation of group's floorspace growth



- Group floorspace reached 53.4 ths m2 at the end of 2Q19, up 57.5% YoY.
- Excluding Bytom brand floorspace grew 10% YoY.
- The apparel segment added 18.3 ths m2.
 Excluding Bytom floorspace grew by c. 2 ths m2, up 9% YoY.
- The jewellery segment added 1.2 ths m2 net to group floorspace, growing 12% YoY.
- There were more openings of own stores than franchise due to merger with Bytom.
- Bytom added 15.2 ths m2 of own stores. Excluding Bytom floorspace of own stores grew 5% YoY.
- Growth in franchise floorspace resulted mostly from development of franchise stores of Vistula, Wólczanka and W.KRUK brands. Bytom added c. 1 ths m2 of franchise floorspace.

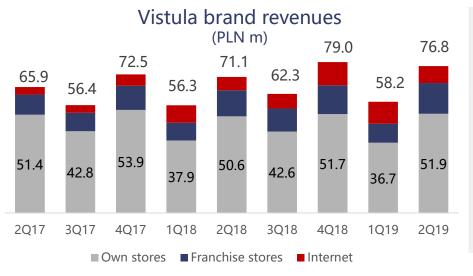


VISTULA

Vistula: dynamic franchise growth

Vistula brand network

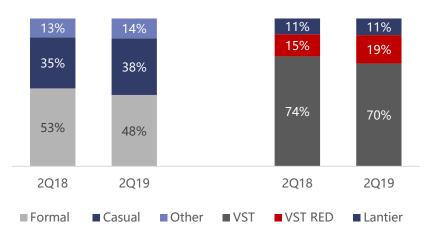
| | 2Q18 | 2Q19 | ΥοΥ |
|---------------------|--------|--------|---------|
| Number of stores | 138 | 154 | 16 |
| incl. franchise | 47 | 60 | 13 |
| Floorspace (m2) | 17,176 | 19,007 | 11% |
| incl. franchise | 4,686 | 6,084 | 30% |
| Internet % revenues | 9.8% | 11.5% | 1.7 рр. |



- Vistula brand floorspace grew 11% YoY at the end of 2Q19, while the sales network expanded by 16 stores net.
- Dynamic franchise development continued: 13 new franchise stores net and 30% YoY franchise floorspace growth.
- Vistula brand revenues reached PLN 76.8m in 2Q19 (up 8% YoY).

- Franchise revenues reached PLN 16.1m in 2Q19 (+18% YoY).
- Share of franchise in revenues increased from 19.1% in 2Q18 to 20.9% in 2Q19.
- Internet revenues amounted to PLN 8.9m in 2Q19, up 27.5% YoY.
- Share of internet in revenues reached 11.5% in 2Q19.

Vistula: growing store EBIT in 2Q19



Vistula brand revenue split

Vistula brand efficiency

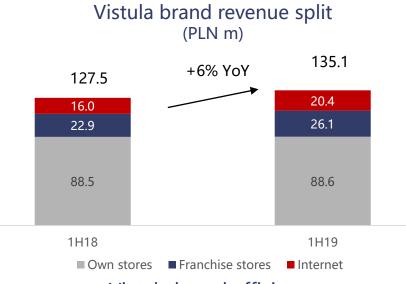
| | 2Q18 | 2Q19 | ΥοΥ |
|---------------------------------------|-------|-------|---------|
| Revenues (PLN/m2 per month) | 1,389 | 1,350 | -2.8% |
| Gross profit margin (%) | 54.6% | 55.5% | 0.9 pp. |
| Costs of stores (PLN/m2 per month) | 459 | 463 | 0.7% |
| Store EBIT (PLN m) | 15.3 | 16.3 | 6.4% |
| Store EBIT post marketing (PLN m) | 12.7 | 14.6 | 14.2% |

- Growth of Vistula Red share in revenues coupled with stabilisation of Lantier brand.
- Lower share of the main line in revenues due to reduction in occasional lines (Robert Lewandowskl).
- Growth in share of casual clothing in 2Q19.

- Fall in revenues/ m2 YoY due to a higher share of franchise.
- Growing YoY gross profit margin due to first margin synergies.
- A low YoY growth in costs of stores/ m2.
- As a result, higher YoY store EBIT.

2Q19 excluding IFRS16 impact.

Vistula: growing gross profit margin in 1H19



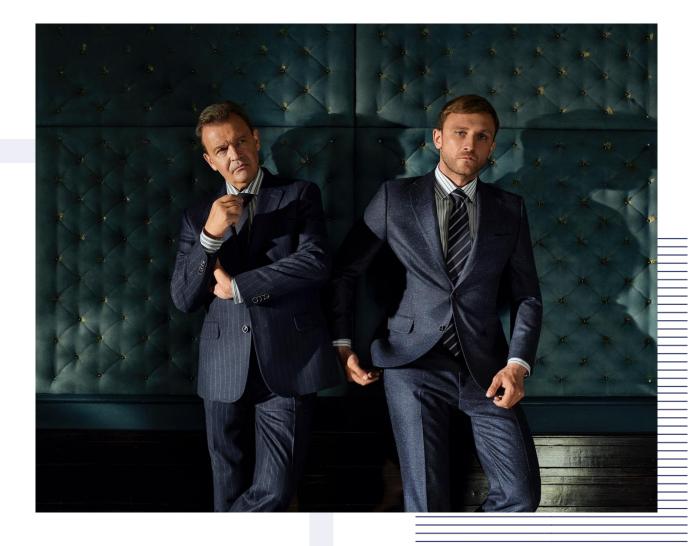
Vistula brand efficiency

| | 1H18 | 1H19 | ΥοΥ |
|---------------------------------------|-------|-------|---------|
| Revenues (PLN/m2 per month) | 1,265 | 1,208 | -4.5% |
| Gross profit margin (%) | 51.3% | 52.0% | 0.8 pp. |
| Costs of stores (PLN/m2 per month) | 434 | 439 | 1.2% |
| Store EBIT (PLN m) | 21.7 | 21.2 | -2.1% |
| Store EBIT post marketing (PLN m) | 18.5 | 19.0 | 3.0% |

- Vistula brand revenues reached PLN 135.1m in 1H19, up 6% YoY.
- Franchise revenues reached PLN 26.1m in 1H19, up 14% YoY. Share of franchise grew from 18.0% in 1H18 to 19.3% in 1H19.
- Internet revenues reached PLN 20.4m in 1H19, +27% YoY. Share of internet in revenues in 1H19 amounted to 15.1%.

- A slight fall in sales/ m2 due to a lower number of trading days in 1Q19, yet improvement in gross profit margin YoY.
- Stabilisation of store costs/ m2.
- As a result, stable YoY store EBIT.

1H19 excluding IFRS16 impact.



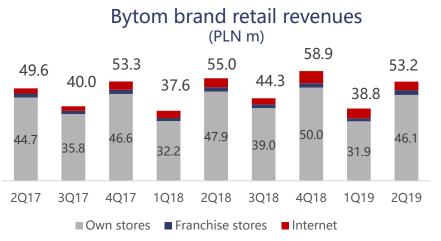
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Bytom: double digit floorspace growth

Bytom brand network

| | 2Q18 | 2Q19 | ΥοΥ |
|---------------------|--------|--------|----------|
| Number of stores | 117 | 125 | 8 |
| incl. franchise | 6 | 8 | 2 |
| Floorspace (m2) | 14,648 | 16,175 | 10% |
| incl. franchise | 723 | 1,011 | 40% |
| Internet % revenues | 8.7% | 8.5% | -0.2 pp. |



Bytom brand data is presented for comparison in line with VRG methodology. Impact since December 1st, 2018.

 Bytom's network grew YoY by 8 stores net, out of which 2 were franchise stores.

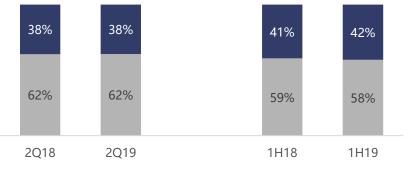
 Brand's floorspace grew 10% YoY due to opening of increasingly large stores and expansions of franchise stores.

 Bytom brand retail revenues reached PLN 53.2m in 2Q19 (down 3% YoY).

- Internet revenues amounted to PLN 4.5m in 2Q19 (down 5% YoY), accounting for 8.5% of revenues.
- Franchise revenues reached PLN 2.5m in 2Q19 (up 8.2% YoY).
- Share of franchise in revenues grew from 4.3% in 2Q18 to 4.8% in 2Q19.

Bytom: higher 2Q19 gross profit margin

Bytom brand revenue split



Formal Casual

Bytom brand efficiency

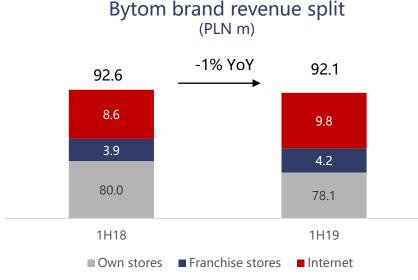
| | 2Q18 | 2Q19 | ΥοΥ |
|---------------------------------------|-------|-------|---------|
| Revenues (PLN/m2 per month) | 1,259 | 1,105 | -12.2% |
| Gross profit margin (%) | 54.3% | 55.3% | 1.0 pp. |
| Costs of stores (PLN/m2 per month) | 431 | 425 | -1.5% |
| Store EBIT (PLN m) | 11.0 | 9.0 | -18.7% |
| Store EBIT post marketing (PLN m) | 10.8 | 8.7 | -19.3% |

Bytom brand data is presented for comparison in line with VRG methodology. Impact since December 1st, 2018.

- Stable YoY sales structure in 2Q19, not in line with market tendencies of growing share of casual.
- A less favourable YoY Spring/Summer 2019 collection - too many of repeatable models within the formal part.
- Too small a share of Spring/Summer models in casual collection.

- Lower revenues/ m2 due to a weaker YoY acceptance of Spring/Summer collection by clients.
- Gross profit margin higher YoY due to first margin synergies.
- Lower YoY EBIT due to fixed costs base related to own stores.

Bytom: stable 1H19 revenues



Bytom brand efficiency

| | 1H18 | 1H19 [´] | ΥοΥ |
|---------------------------------------|-------|-------------------|----------|
| Revenues (PLN/m2 per month) | 1,067 | 965 | -9.6% |
| Gross profit margin (%) | 52.8% | 52.7% | -0.2 pp. |
| Costs of stores (PLN/m2 per month) | 424 | 417 | -1.5% |
| Store EBIT (PLN m) | 12.2 | 8.7 | -28.6% |
| Store EBIT post marketing (PLN m) | 11.8 | 8.1 | -30.8% |

Bytom brand data is presented for comparison in line with VRG methodology. Impact since December 1st, 2018.

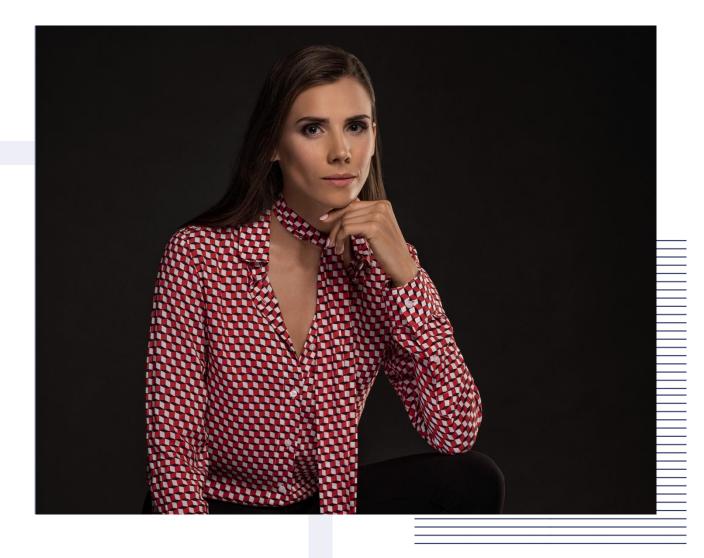
 Bytom brand retail revenues reached PLN 92.1m in 1H19 (-1% YoY).

 Franchise revenues reached PLN 4.2m in 1H19 (+7.5% YoY).

 Share of franchise increased from 4.2% in 1H18 to 4.6% in 1H19.

 Internet revenues reached PLN 9.8m in 1H19 (+13% YoY), amounting to 10.6% of sales.

- Fall in revenues/ m2 due to a lower number of trading days in 1Q19 and weaker YoY acceptance of Spring/Summer collection by customers.
- Stable gross profit margin. Fall in costs/ m2 lower than sales/ m2 due to stable costs of own stores.
- Lower costs have not offset weaker YoY collection revenues. As a result, EBIT was lower YoY.



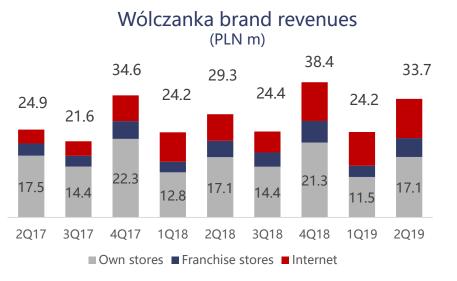
SUMMARY D EXEC

WÓLCZANKA

Wólczanka: 50% YoY on-line sales growth

Wólczanka brand network

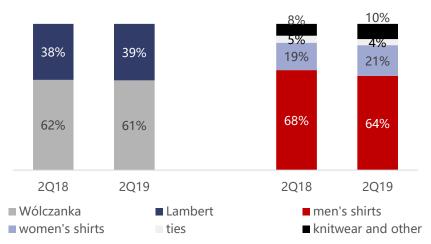
| | 2Q18 | 2Q19 | ΥοΥ |
|---------------------|-------|-------|---------|
| Number of stores | 132 | 142 | 10 |
| incl. franchise | 39 | 50 | 11 |
| Floorspace (m2) | 4,707 | 4,978 | 6% |
| incl. franchise | 1,201 | 1,528 | 27% |
| Internet % revenues | 25.7% | 33.1% | 7.4 pp. |



- Wólczanka network grew by 10 stores net YoY (11 are franchise stores).
- Brand's floorspace increased 6% YoY versus 27% YoY growth in franchise store floorspace.
- Wólczanka revenues reached PLN 33.7m in 2Q19 (+15% YoY).

- Franchise revenues reached PLN 5.4m in 2Q19 (up 15.6% YoY).
- Franchise share in revenues was stable YoY at 16% in 2Q19.
- Internet revenues amounted to PLN 11.1m in 2Q19 (up 48% YoY), constituting as much as 33% of revenues.

Wólczanka: sizeable YoY store EBIT improvement



Wólczanka brand revenue split

Wólczanka brand efficiency

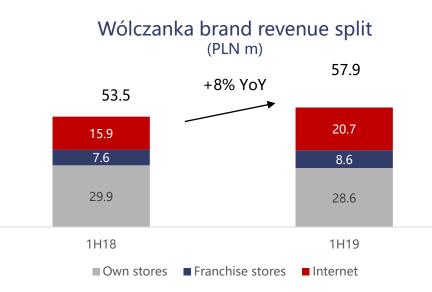
| | 2Q18 | 2Q19 | ΥοΥ |
|---------------------------------------|-------|-------|---------|
| Revenues (PLN/m2 per month) | 2,067 | 2,259 | 9.3% |
| Gross profit margin (%) | 53.5% | 54.3% | 0.8 pp. |
| Costs of stores (PLN/m2 per month) | 756 | 797 | 5.4% |
| Store EBIT (PLN m) | 5.0 | 6.4 | 29.0% |
| Store EBIT post marketing (PLN m) | 4.7 | 6.1 | 30.7% |

- Stable sales structure double-digit revenue growths in Lambert and Wólczanka brand.
- A growing share of women shirts in sales structure along with an extended offer of blouses.
- A higher share of knitwear due to extended assortment (introduction of chinos trousers).

- Dynamic revenues/ m2 coupled with a higher gross profit margin – higher in-take margin.
- Costs/ m2 grew slower than revenues/ m2. YoY growth due to growing costs of internet store and higher cost of internet advertising.
- As a result, almost 30% YoY store EBIT growth.

2Q19 excluding IFRS16 impact.

Wólczanka: a favourable 1H19



Wólczanka brand efficiency

| | 1H18 | 1H19 | ΥοΥ |
|---------------------------------------|-------|-------|---------|
| Revenues (PLN/m2 per month) | 1,909 | 1,957 | 2.5% |
| Gross profit margin (%) | 52.4% | 53.4% | 1.0 pp. |
| Costs of stores (PLN/m2 per month) | 728 | 756 | 3.8% |
| Store EBIT (PLN m) | 7.6 | 8.5 | 11.9% |
| Store EBIT post marketing (PLN m) | 7.1 | 8.0 | 13.5% |

- Wólczanka revenues reached PLN 57.9m in 1H19, up 8% YoY.
- Franchise revenues amounted to PLN 8.6m in 1H19 (up 12% YoY).
- Share of franchise increased from 14.2% in 1H18 to 14.8% in 1H19.
- Internet revenues amounted to PLN 20.7m in 1H19 (+30% YoY), amounting to 36% of revenues.
- Growth in sales/ m2 due to development of men and women collection and dynamic internet growths.
- Higher gross profit margin despite a higher share of internet.
- Stronger YoY store EBIT despite higher costs/ m2 (variable costs related to logistics).

1H19 excluding IFRS16 impact.



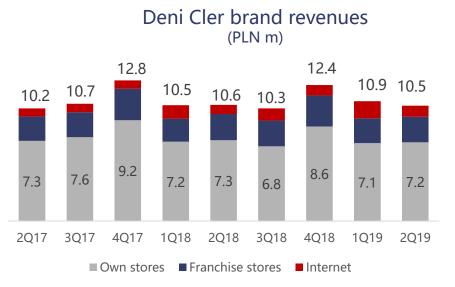
UMMARY S U EXE



Deni Cler: development of shop-in-shop concept

Deni Cler brand network

| | 2Q18 | 2Q19 | ΥοΥ |
|---------------------|-------|-------|---------|
| Number of stores | 30 | 31 | 1 |
| incl. franchise | 8 | 8 | 0 |
| Floorspace (m2) | 2 981 | 3 047 | 2% |
| incl. franchise | 600 | 600 | 0% |
| Internet % revenues | 7.8% | 9.5% | 1.7 рр. |

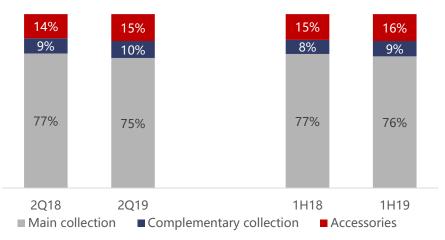


- Deni Cler network encompasses 31 stores in top shopping malls in Poland.
- There are 8 franchise stores in the network.
- Development of shop-in-shop concept. Deni Cler collections available at selected partners running multiband stores.

- In 2Q19 Deni Cler revenues reached PLN 10.5m and were 1% lower YoY.
- Franchise revenues reached PLN 2.3m in 2Q19 (down 2% YoY). Franchise constituted some 22% of revenues in 2Q19.
- Internet generated PLN 1.0m of revenues in 2Q19 (up 21% YoY) and amounted to 9.5% of brand's revenues.

Deni Cler: sizeable gross margin improvement

Deni Cler brand revenue split



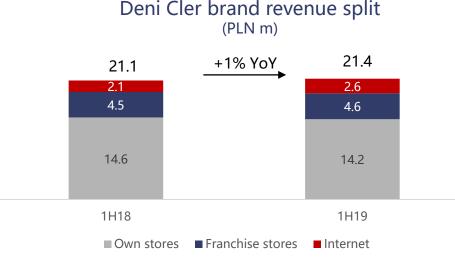
Deni Cler brand efficiency

| | 2Q18 | 2Q19 | ΥοΥ |
|---------------------------------------|-------|-------|---------|
| Revenues (PLN/m2 per month) | 1,124 | 1,148 | 2.1% |
| Gross profit margin (%) | 61.4% | 63.6% | 2.2 pp. |
| Costs of stores (PLN/m2 per month) | 420 | 463 | 10.5% |
| Store EBIT (PLN m) | 2.5 | 2.4 | -4.2% |
| Store EBIT post marketing (PLN m) | 2.4 | 2.3 | -3.9% |

- A stable revenue structure with a slight growth in accessories.
- Emphasis on capsule collections.
- Growth in sales/ m2 shows the success of the strategy to gradually increase the casual offering and multibrand revenues development.

- The highest level of gross profit margin among brands. YoY growth due to higher in-take margin.
- Higher YoY HR costs/ m2 resulted in costs/ m2 growth.
- As a result, a slightly higher YoY store EBIT.

Deni Cler: stable store EBIT in 1H19



Deni Cler brand efficiency

| | 1H18 | 1H19 | r/r |
|---------------------------------------|-------|-------|---------|
| Revenues (PLN/m2 per month) | 1,095 | 1,171 | 6.9% |
| Gross profit margin (%) | 56.8% | 58.2% | 1.6 pp. |
| Costs of stores (PLN/m2 per month) | 405 | 458 | 13.1% |
| Store EBIT (PLN m) | 4.2 | 4.1 | -2.1% |
| Store EBIT post marketing (PLN m) | 3.6 | 3.7 | 1.9% |

- 1H19 Deni Cler revenues reached PLN 21.4m (+1% YoY).
- Franchise revenues reached PLN 4.6m in 1H19 (+2% YoY).
- Franchise constituted some 21% of revenues in 1H19 (stable YoY).
- Internet revenues amounted to PLN 2.6m in 1H19 (+24.8% YoY) and constituted 12% of revenues.
- YoY gross profit margin improvement due to more favourable purchasing terms.
- A sizeable sales/ m2 improvement, coupled with a high costs/ m2 growth.
- Lower marketing costs behind a higher EBIT post marketing in 1H19.



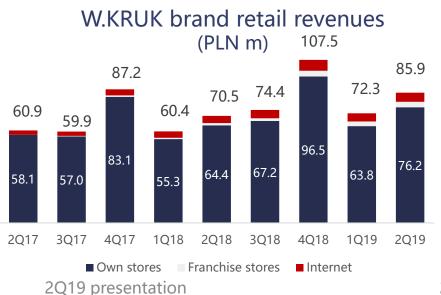
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W.KRUK: floorspace growth acceleration

W.KRUK brand network

| | 2Q18 | 2Q19 | ΥοΥ |
|---------------------|-------|--------|---------|
| Number of stores | 121 | 134 | 13 |
| incl. franchise | 6 | 11 | 5 |
| Floorspace (m2) | 9,048 | 10,215 | 13% |
| incl. franchise | 371 | 680 | 83% |
| Internet % revenues | 6.8% | 7.0% | 0.2 pp. |



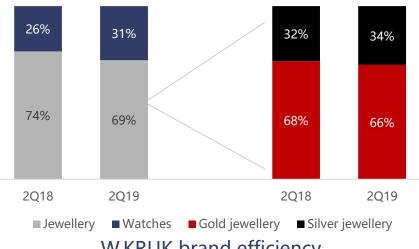
- Dynamic YoY growth in W.KRUK brand stores.
- Opening of 13 stores net translated into a 13% YoY increase in brand's floorspace.
- The brand had 11 franchise stores at the end of 2Q19, 5 more YoY.

- Retail revenues of W.KRUK brand reached PLN 85.9m in 2Q19 (up 22% YoY).
- Franchise revenues amounted to PLN 3.6m in 2Q19, while internet sales reached PLN 6.0m in 2Q19 (up 26% YoY).
- Internet constituted 7.0% of revenues in 2Q19 versus 6.8% in 2Q18.



W.KRUK: 30% EBIT growth in 2Q19

W.KRUK brand revenue split

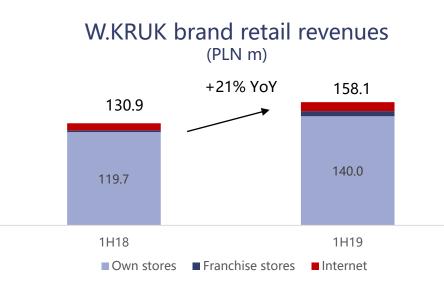


W.KRUK brand efficiency

| | 2Q18 | 2Q19 | ΥοΥ |
|---------------------------------------|-------|-------|---------|
| Revenues (PLN/m2 per month) | 2,700 | 2,827 | 4.7% |
| Gross profit margin (%) | 51.5% | 53.2% | 1.7 pp. |
| Costs of stores (PLN/m2 per month) | 811 | 854 | 5.3% |
| Store EBIT (PLN m) | 15.4 | 19.7 | 28.0% |
| Store EBIT post marketing (PLN m) | 13.7 | 17.0 | 24.1% |

- Watches continued to increase their share in revenues.
- Sales of watches amounted to already PLN 26m in 2Q19, up 44% YoY.
- Within jewellery, there was a pick-up of highmargin silver jewellery in sales in 2Q19.
- Strong reception of a new OHELO collection by Ewa Chodakowska both in traditional and on-line stores.
- A sizeable sales/ m2 growth in the quarter.
- A sizeable YoY growth in gross profit margin despite a growth of watches in revenue split.
- Growth in costs/ m2 at a similar pace to sales/ m2 growth.
- High store EBIT growth in 2Q19, due to operating leverage.

W.KRUK: highest result of 1H19



W.KRUK brand efficiency

| | 1H18 | 1H19 | ΥοΥ |
|---------------------------------------|-------|-------|---------|
| Revenues (PLN/m2 per month) | 2,490 | 2,653 | 6.5% |
| Gross profit margin (%) | 51.8% | 52.5% | 0.7 pp. |
| Costs of stores (PLN/m2 per month) | 796 | 832 | 4.5% |
| Store EBIT (PLN m) | 26.1 | 33.4 | 28.4% |
| Store EBIT post marketing (PLN m) | 23.2 | 29.3 | 26.2% |

- W.KRUK brand retail revenues in 1H19 reached PLN 158.1m, +21% YoY.
- Internet revenues amounted to PLN 11.4m in 1H19 (+27% YoY).
- In 1H19 internet revenues came in at 7.2% of revenues compared to 6.9% w 1H18.

- A sizeable sales/ m2 and gross profit margin growth due to a favourable 2Q19.
- Higher costs of stores/ m2 below sales/ m2.
- Brand with the highest contribution of store EBIT and group EBIT in 1H19.

2Q19 brand's results summary

STRONG SALES in W.KRUK and Wólczanka brands. **FORMAL BRANDS** dynamic growth in on-line sales. **STORE EBIT** YoY growth in store EBIT.



FAVOURABLE IMPACT OF MARGIN SYNERGIES FROM MERGER WITH BYTOM.





WÓL(ZANKA

BYTOM SZTUKA KRAWIECTWA OD 1945 DENICLER

GROUP RESULTS





Comparable periods

LIMITED YOY COMPARABILITY

2Q18

The results encompass only VRG Group, i.e. they do not include Bytom S.A.

They show the Group as it was last year. They have not been restated.

There was no restatement for IFRS16, the results are under IAS17.

2Q19 reported

The results include VRG Group with Bytom – the brand's impact took place for the whole quarter.

Additionally, the results were reported under IFRS16 (for the first time).

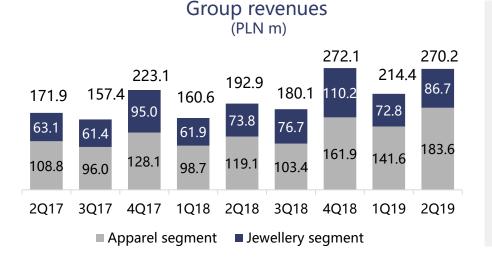
2Q19 excl. IFRS16

The results include VRG Group with Bytom – the brand's impact took place for the whole quarter.

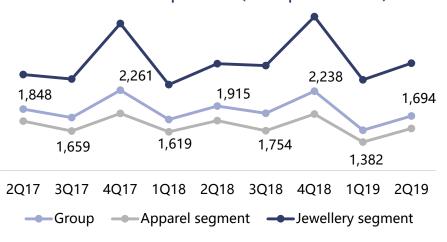
The results have been restated to show the picture under IAS17 not under IFRS16.



Higher revenues in both segments

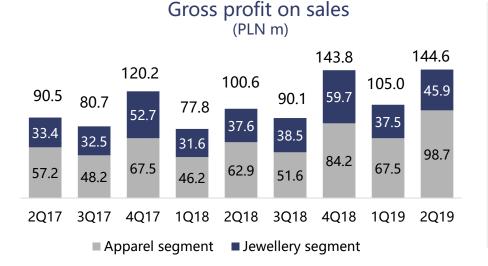


Revenues per m2 (PLN per month)

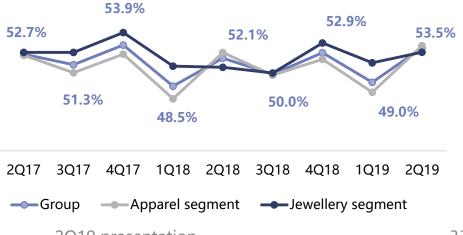


- Group revenues reached PLN 270.2m in 2Q19 (up 40.1% YoY).
- Bytom added PLN 53.9m to revenues for 2Q19. There would be 12% YoY growth excluding Bytom.
- Apparel segment revenues increased 54% YoY, reaching PLN 183.6m. Excluding Bytom these would reach respectively PLN 129.7m, up 9%.
- Jewellery segment revenues amounted to PLN 86.7m, up 17% YoY.
- In 2Q19 group sales per m2 reached PLN 1,694, down 11.5% YoY, due to consolidation of Bytom for 2Q19.
- Revenues per m2 for the apparel segment amounted to PLN 1,422 in 2Q19, down 11% YoY.
- Jewellery segment revenues per m2 reached PLN 2,854 in 2Q19, up 0.4% YoY, due to dynamic growth in watches sales.

Higher YoY gross margin in both segments



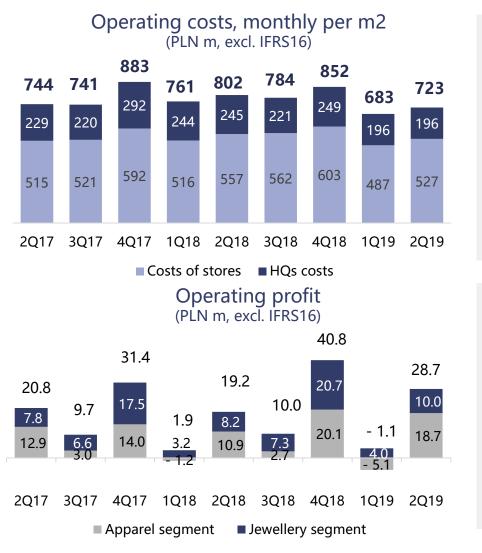
Gross profit on sales margin



- Group gross profit on sales amounted to PLN 144.6m in 2Q19 (up 44% YoY).
- In 2Q19 gross profit on sales of the apparel segment reached PLN 98.7m, up 57% YoY.
- Gross profit on sales of the jewellery segment amounted to PLN 45.9m, up 22% YoY.

- Group gross profit margin reached 53.5% in 2Q19, +1.4 pp. YoY, due to a higher margin in both segments.
- The apparel segment gross profit margin grew 0.9 pp. YoY to 53.8% in 2Q19, due to higher in-take margins.
- The jewellery segment noted a 2.0 pp. YoY increase in 2Q19 gross profit margin, to 52.9% level, due to a lower share of B2B sales in revenues.

High EBIT dynamics



- Group operating costs/ m2 fell 10% YoY in 2Q19 to PLN 723/m2 per month.
- Lower costs of stores/ m2 (down 5% YoY) and fall in HQs costs/ m2 (down 20% YoY), impact of merger with Bytom (excl. IFRS16).
- The apparel segment costs reached PLN 616/m2 in 2Q19, down 10% YoY, while the jewellery segment costs amounted to PLN 1,177/m2 per month, +4% YoY in 2Q19 (excl. IFRS16).
- Group operating loss reached PLN 28.7m in 2Q19 (PLN 28.6m under IFRS16).
- 2Q19 EBIT of the apparel segment amounted to PLN 18.7m excl. IFRS16 (the same under IFRS16), growing by 71% YoY.
- Operating profit of the jewellery segment reached PLN 10.0m in 2Q19, up 22% YoY (PLN 9.9m excl. IFRS16).

Strong 2Q19 results

| PLN m | 2Q18 | 2Q19 IFRS16 | ΥοΥ | 2Q19 IAS17 |
|--|---------------------|----------------------------|------------------------|---------------|
| Revenues | 192.9 | 270.2 | 40.1% | 270.2 |
| Gross profit on sales | 100.6 | 144.6 | 43.8% | 144.6 |
| Gross profit margin | 52.1% | 53.5% | 1.4рр. | 53.5% |
| Operating costs | 80.8 | 115.5 | 43.0% | 115.3 |
| EBIT | 19.2 | 28.6 | 49.0% | 28.7 |
| EBIT margin | 9.9% | 10.6% | 0.7рр. | 10.6% |
| Net financial activity | -1.6 | 0.7 | | -1.3 |
| | | | | |
| Net profit | 14.1 | 23.9 | 69.3% | 22.0 |
| Net profit <i>Net margin</i> | 14.1 7.3% | 23.9 <i>8.8%</i> | 69.3% 1.5pp. | |
| • | | | | 22.0 |

- Higher YoY gross profit margin due to favourable trends in both segments.
- IFRS16 applied in 2Q19 rental costs replaced by depreciation of the right of use asset. A small impact of the new standard on EBIT but a sizeable one on EBITDA.
- A sizeable EBIT improvement. Cost growth slightly above revenue growth and a favourable impact of sale of real estate (PLN 0.8m).
- A more favourable YoY impact of net financial line, due to IFRS16 application.
- As a result of IFRS16 application the net financial line improved by PLN 2.0m, out of which PLN 3.1m came from FX gains (impact of PLN/EUR) and PLN 1.1m of interests.
- As a consequence, a sizeable YoY net income growth.

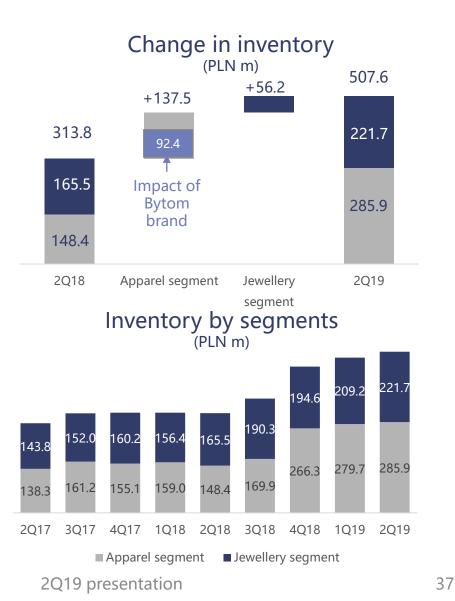
High dynamics in 1H19

| PLN m | 1H18 | 1H19 IFRS16 | YoY | 1H19 IAS17 |
|------------------------|-------------------------|----------------------------|--------------------------------|----------------------------|
| Revenues | 353.4 | 484.6 | 37.1% | 484.6 |
| Gross profit on sales | 178.4 | 249.6 | 39.9% | 249.6 |
| Gross profit margin | 50.5% | 51.5% | 1.0рр. | 51.5% |
| Operating costs | 156.2 | 221.6 | 41.9% | 221.3 |
| EBIT | 21.1 | 27.3 | 29.5% | 27.7 |
| EBIT margin | 6.0% | 5.6% | -0.4рр. | 5.7% |
| Net financial activity | -3.1 | -2.0 | | -3.0 |
| Net profit | 14.2 | 21.5 | 51.0% | 20.8 |
| | | | | |
| Net margin | 4.0% | 4.4% | 0.4рр. | 4.3% |
| Net margin EBITDA | <i>4.0%</i> 29.7 | <i>4.4%</i> 81.5 | <i>0.4pp.</i> 174.7% | <i>4.3%</i> 39.4 |

- Higher YoY gross profit margin due to favourable trends in both segments.
- IFRS16 applied for the first time in 2019 rental costs replaced by depreciation of the right of use asset. A small impact of the new standard on EBIT but a sizeable one on EBITDA.

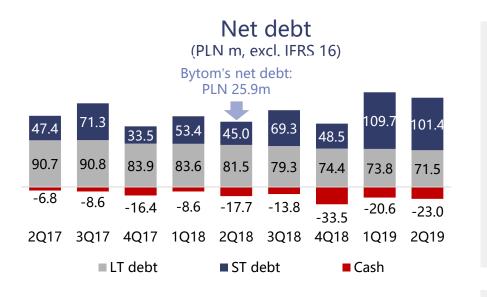
- A more favourable YoY impact of net financial line, due to IFRS16 application.
- As a result of IFRS16 application the net financial line improved by PLN 1.0m, out of which PLN 3.0m came from FX gains (impact of PLN/EUR) and PLN 2.0m of interests.
- As a consequence, a sizeable YoY net income growth.

Higher inventory post merger with Bytom

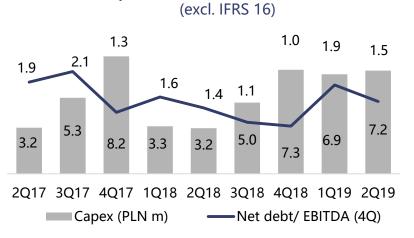


- Inventory up 62% YoY due to network development, opening of new stores and merger with Bytom brand (PLN 92.4m impact).
- Apparel segment inventory increased 93% YoY. Growth results from weaker sale of Spring/Summer 2019 season.
- Inventory of the jewellery segment grew 34% YoY due to preparation for a strong 2H19, both in jewellery and watches.
- Group inventory per m2 reached PLN 9,501 at the end of 2Q19, up 2.7% YoY.
- Apparel segment inventory per m2 reached PLN 6,617, up 11% YoY.
- Due to the market characteristics, inventory per m2 in the jewellery segment amounted to PLN 21,703, up 19% YoY.

Safe indebtedness levels



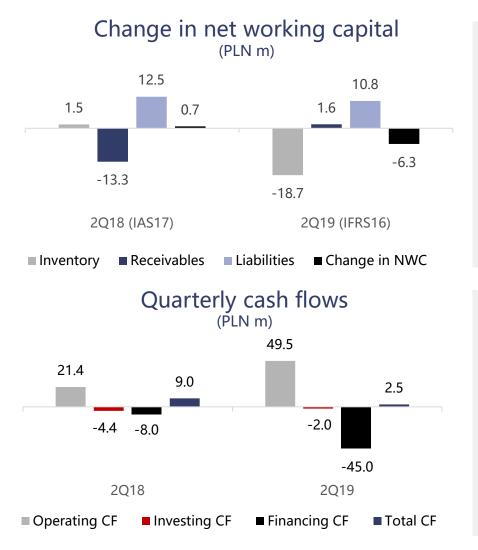
Capex vs. net debt/EBITDA



- Long-term and short-term indebtedness shown together with financial leases, yet excluding the leases from IFRS16. Financial leases under IFRS16 at PLN286.6m.
- Usage of reverse factoring for supply chain financing reached PLN 23.8m at the end of 2Q19 (part of short-term debt, zero in 2Q18).
- Pro-forma net debt up 11% YoY.

- Net debt/ EBITDA (4Q) at 1.5x, higher YoY. The growth results from taking over Bytom (higher impact on debt than EBITDA in 2Q19).
- Bytom's indebtedness reached PLN 25.9m at the end of 2Q18 (including reverse factoring).
- Excluding reverse factoring, the ratio would come at 1.3x.
- Higher YoY capex in 2Q19 due to payments for own stores.

Seasonal engagement of cash



- Data for 2Q18 shows VRG Group excluding Bytom, while 2Q19 results include Bytom.
- Engagement of cash into inventories results mainly from higher inventory in both segments in expectation for a strong 2H.
- Higher liabilities result from growth in group's scale. A more favourable YoY change in receivables – resignation from prepayments and usage of reverse factoring.
- Impact of IFRS16 on operating cash flows at +PLN 24m.
- Operating cash flows higher YoY, despite higher NWC engagement (Bytom). Higher D&A YoY due to IFRS16.
- A lower YoY charge on investing cash flow higher YoY capex compensated by inflows from sale of real estate.
- Financing cash flows show a seasonal increase in short-term debt in the quarter and lease interest payments (IFRS16).

2Q19 presentation

VISTULA

WOLCZANKA BYTOM

ATOM W.KRUK



DEVELOPMENT PLANS



Growth to continue in 2019

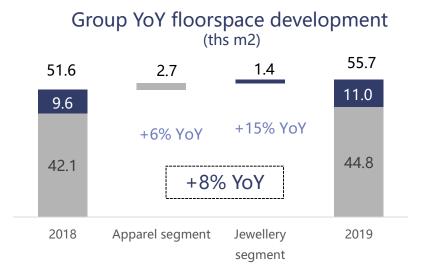
| VRG | | 2018 | 2019 target | ΥοΥ |
|-------------|--------|--------|----------------|-----|
| APPAREL | stores | 440 | 467 | 27 |
| SEGMENT | m2 | 42,072 | 44,753 | 6% |
| VISTULA - | stores | 148 | 159 | 11 |
| VISTULA | m2 | 18,230 | 19,596 | 7% |
| WÓLCZANKA - | stores | 139 | 147 | 8 |
| WOLCZANKA | m2 | 4,979 | 5,180 | 4% |
| DVTON | stores | 122 | 129 | 7 |
| BYTOM | m2 | 15,816 | 16,878 | 7% |
| DENI CLER | stores | 31 | 32 | 1 |
| DENICLER | m2 | 3,047 | 3,100 | 2% |
| JEWELLERY | stores | 128 | 140 | 12 |
| SEGMENT | m2 | 9,554 | 10,953 | 15% |
| TOTAL - | stores | 568 | 607 | 39 |
| | m2 | 51,626 | 55,707 | 8% |

2019 should be another year of dynamic organic group floorspace growth (c. 8% YoY).

Franchise store floorspace should reach some 11 ths m2 at the end of 2019.

2019 capex should amount to some PLN 25m.

Merged entity growth to continue



Group YoY floorspace development (ths m2)



- Merged entity's floorspace should reach 55.7 ths m2 at the end of 2019, up 8% YoY.
- The apparel segment should add 2.7 ths m2 net, growing 6% YoY.
- The jewellery segment should contribute 1.4 ths m2 net, i.e. up 15% YoY.

- A balanced opening structure between own and franchise store openings.
- Openings of own stores should increase floorspace of these stores by 5% YoY.
- Dynamic openings of Vistula, Wólczanka, Bytom and W.KRUK branded franchise stores should increase their floorspace by 22% YoY in 2019.

2Q19 presentation

Continuation of e-commerce growth



Novelties in Vistula collections

Vistula



(C)

AQUA SUIT - Innovative technology enables washing the suit in a washing machine.



TRAVELLER - Suits with **natural stretch** function ensure comfort of fit and freedom of movement. They are distinguished by their elasticity and reduction of creases to a minimum. VISTULA ECOLINE

Vistula is eco. In line with current trends in the fashion world, which have recently become very important, especially for millennials and generation X, Vistula becomes eco:

Since Spring/ Summer 2020 season, Vistula will completely abandon the use of natural fur in its collections.

Resignation from plastic bags for ecological, recycled paper.

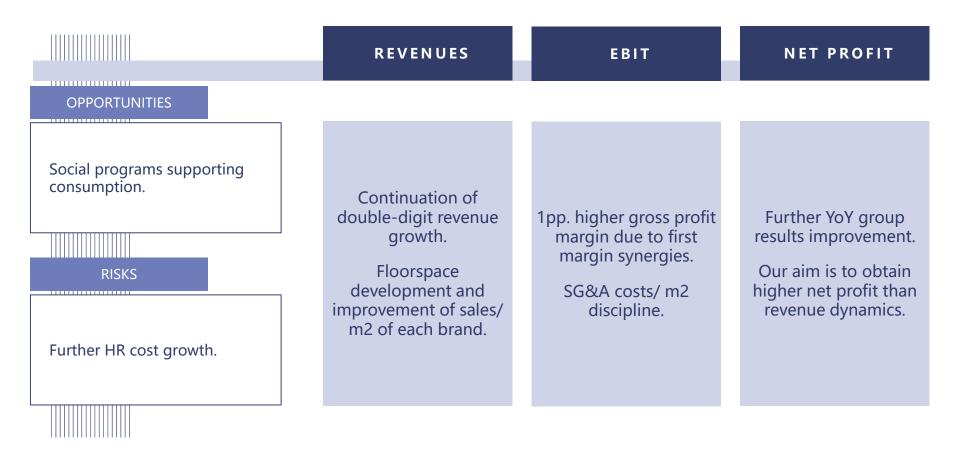


Novelties in Bytom collections





2019 targets





WÓL(ZANKA BY

BYTOM W.KRUK SZTUKA KRAWIECTWA OD 1945









SYNERGIES



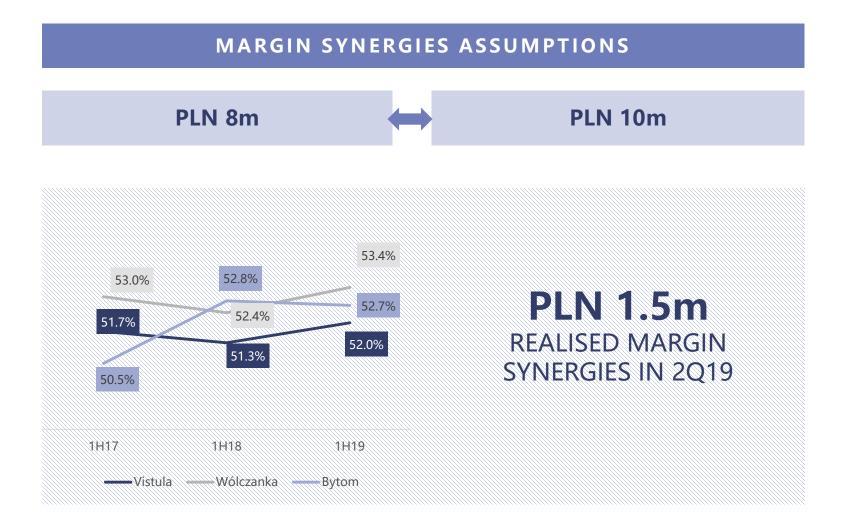
Synergies in progress



FINANCIAL SYNERGIES

Lower financing costs. Usage of best practices from both companies (VRG, Bytom).

Fulfilment of synergies



VISTULA

WÓLCZANKA BYTOM SZTUKA KRAWIECTWA OD 1945

M&A GROWTH

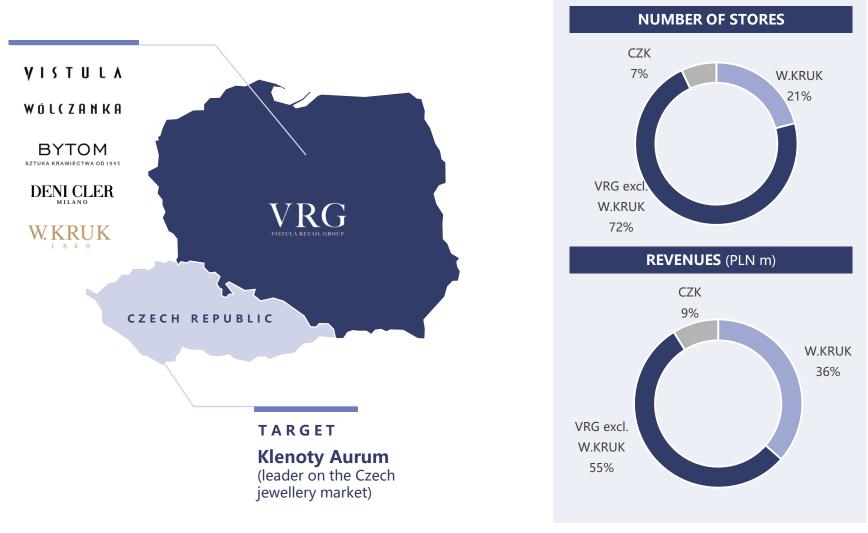
DENICLER







Foreign acquisition



Source: own estimates, 2018 data

Transaction possible in 2020





WÓL(ZANKA

BYTOM SZTUKA KRAWIECTWA OD 1945 W.KRUK DENICLE





Q&A



VISTULA RETAIL GROUP



WÓL(ZANKA B

BYTOM W.KRUK SZTUKA KRAWIECTWA OD 1945

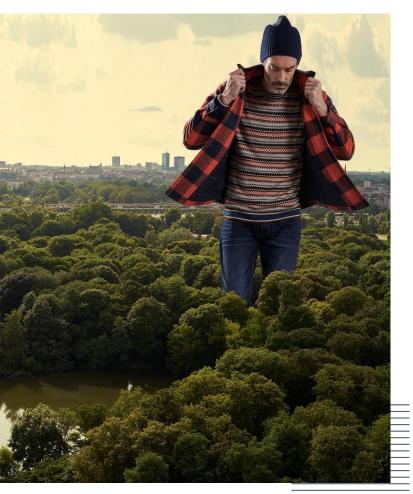






VISTULA RETAIL GROUP

Vistula: executive summary



VISTULA

Vistula (menswear)

- Vistula brand is characterised by the highest quality of products and a fresh approach to men's fashion.
- There are 3 stylistic lines in Vistula brand collections: Vistula modern classical clothes, Vistula RED – the latest trends, brave colours, Lantier – reference to traditional tailoring, formalwear.
- "Made to Measure": personalised service dedicated to the most demanding customers. Available in selected brand's stores.

New collection

- In 2Q19, Vistula brand presented a capsule collection created together with a streetwear brand PROSTO. The collection includes clothes that fit into the formal dress code, but in a more casual setting.
- The brand's offer for the Autumn / Winter 2019/20 season includes a wide selection of both formal and casual proposals. Suits will remain the main part of the formal collection. The novelty will be a lightweight suit adapted for washing in a washing machine. In addition to suits, the offer will also include jackets - plain or checked, shirts, pants, coats, multicolored jackets and a wide selection of accessories.
- Continuation of *Vistula with Passion* project. The current project ambassador is Maciej Dreszer, a racing driver.

Network development

In 2Q19 there were 2 stores net opened, including 2 franchise stores net, among others in Rawa Mazowiecka and Giżyck.



Bytom: executive summary



BYTOM SZTUKA KRAWIECTWA OD 1945

Bytom (menswear)

- Bytom a Polish brand with origin dating back to 1945.
- The brand offers men's formalwear and smart casual assortment.
- "Made to Measure" personalised men's tailoring offered in selected stores.

New collections

- From the second half of August, the Bauhaus capsule collection is available on the occasion of the 100th anniversary of the founding of Bauhaus.
- For Autumn/ Winter 2019/20 collection, the brand invited Jan Frycz, a master of Polish acting, who, together with the young generation actor Kamil Nożyński, took part in a photo session realized at the former meeting place of the artistic bohemia -SPATiF.
- The new Heritage collection combines the tradition of Italian weaving Vitale Barberis Canonico from 1663 with the tradition of modern Polish tailoring Bytom since 1945. The collection of perfectly tailored suits made of high quality precious fabrics was created as part of a cooperation project between the Polish clothing brand and a renowned Italian fabric factory. The collection also includes coats, shirts, turtlenecks, shoes and accessories. The whole collection, which is the quintessence of timeless elegance, is maintained in a vintage climate referring to the 80's.

Network development

In 2Q19 4 stores net were opened, out of which 2 net were franchise. New stores are located in Warsaw in Młociny Shopping Mall, in Inowrocław, Ciechanów and Mińsk Mazowiecki.





Wólczanka: executive summary



WÓL(ZANKA

Wólczanka (fashion for men and women)

 Wólczanka runs a network of own and franchise stores in Poland with shirts for men and women, knitwear and accessories. The brand has two lines: Wólczanka and Lambert.

New collection

- In the Autumn / Winter 2019/20 season, the faces of the brand were # Professionals, i.e. people who are accompanied by Wólczanka shirts both at work and in everyday life.
- The new men's collection is a wide selection of business shirts in shades of blue. In addition to the vertical stripes, there are also delicate stripes, plaid and houndstooth - also multicolored and other subtle micro patterns. Customers in the collection will also find a wide range of white shirts and multicolored casual shirts.
- The collection of shirts is complemented by sweaters including turtlenecks, a mixture of wool and cashmere and the highest quality accessories: silk ties, pocket square and flies, shirt clips, leather straps.
- In the women's collection, next to purely business shirts (cotton and viscose), there are also models from stylish silk and decorated with unique patterns.
- The collection of shirts is complemented by women's sweaters - including turtlenecks, a blend of merino wool and cashmere, as well as a wide selection of elegant scarves made of wool fabric or high-quality silk.

Network development

In 2Q19 3 boutiques net were opened out of which 2 net were franchise. New openings took place in Młociny shopping mall in Warsaw, in Tomaszów Lubelski and Gliwice.



Deni Cler: executive summary



MILANO

Deni Cler (women's fashion)

- Women's fashion brand with Italian origin, established in Italy in 1972.
- A network of stores for women over 35 years of age who value high quality and elegance.
- Collections created from highest quality fabrics with superior accessories and designer cut.

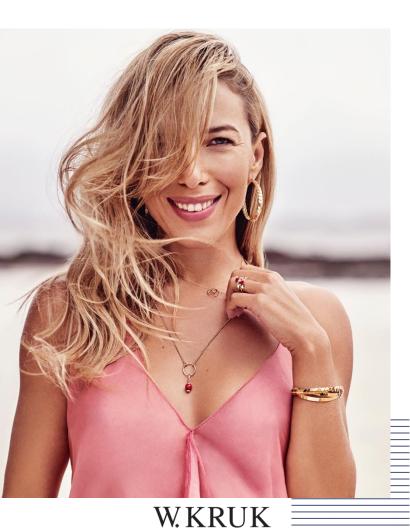
New collections

- In 2Q19, the brand introduced new capsule collections: African Cottage, Stilt House, and Summer Elegante. The brand also developed activities for club members, primarily in the field of #Deni Kultura.
- The Autumn/ Winter 2019/20 collection is named ORA ITALIANA! It combines tradition with modernity and is kept in a warm color palette. It contains seven capsule collections, both with office and daytime as well as evening and casual fashion (an increasingly visible trend in the brand's collections).
- New offer a typical business collection line -PROFashional, silhouettes from this line marked with dedicated labels and inserts.

Changes with the network

No new openings in 2Q19.

W.KRUK: executive summary



1 8 4 0

The oldest jewellery brand in Poland

- The jewellery offer includes gold, silver and platinum jewellery, diamonds, precious stones and original collections.
- W.KRUK's offer also includes global watches brands, such as Rolex (exclusivity), Hublot, Omega, Longines, TAG Heuer, Tissot, Certina and many more. W.KRUK offer also includes a constantly growing collection of accessories: leather handbags, silk scarves, sunglasses and leather accessories with the brand's logo.

New brand ambassador – Ewa Chodakowska

- In 2Q19, the brand continued selling the OHELO ambassador collection designed with Ewa Chodakowska.
- In 2Q19 W.KRUK presented a new installment of the Flowers of the Night collection, in which Malwa plays the main role. The unique jewellery is decorated with enamel.
- Expanding the W.KRUK accessories collection with new designs for elegant handbags and wallets, made of leather card cases and A4 format, variants for laptop or passport or organizers. W.KRUK's offer includes models of silk scarves signed with the brand's logo, as well as new products - designs of stylish jewellery boxes in two sizes.

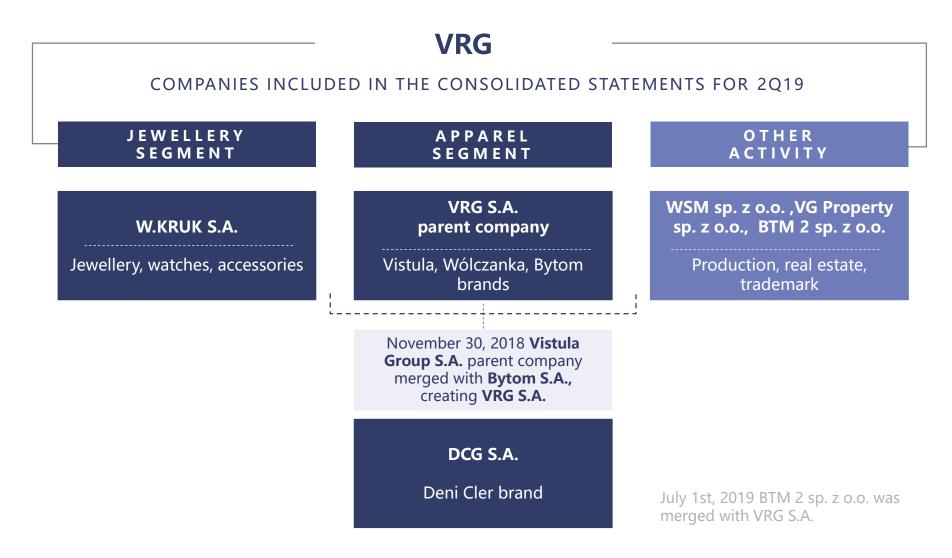
Network development

In 2Q19, 2 net stores were opened, both of them own, in Galeria Młociny in Warsaw and in Suwałki.

Summary of brands' 2Q19 results



Group's structure



Growing number of stores

NUMBER OF STORES

| | | 2Q17 | 3Q17 | 4Q17 | 1Q18 | 2Q18 | 3Q18 | 4Q18 | 1Q19 | 2Q19 |
|------------|-----------|------|------|------|------|------|------|------|------|------|
| APPAREL | total | 274 | 281 | 295 | 299 | 300 | 304 | 440 | 443 | 452 |
| SEGMENT | franchise | 71 | 76 | 88 | 93 | 94 | 100 | 117 | 120 | 126 |
| VISTULA | total | 122 | 126 | 134 | 136 | 138 | 141 | 148 | 152 | 154 |
| VISTULA | franchise | 33 | 35 | 42 | 46 | 47 | 50 | 56 | 58 | 60 |
| WÓLCZANKA | total | 119 | 122 | 129 | 131 | 132 | 133 | 139 | 139 | 142 |
| WULCZANKA | franchise | 30 | 33 | 38 | 39 | 39 | 42 | 47 | 48 | 50 |
| ВҮТОМ | total | - | - | - | - | - | - | 122 | 121 | 125 |
| DYIUIVI | franchise | - | - | - | - | - | - | 6 | 6 | 8 |
| DENI CLER | total | 33 | 33 | 32 | 32 | 30 | 30 | 31 | 31 | 31 |
| DEINI CLEK | franchise | 8 | 8 | 8 | 8 | 8 | 8 | 8 | 8 | 8 |
| JEWELLERY | total | 105 | 108 | 115 | 117 | 121 | 126 | 128 | 132 | 134 |
| SEGMENT | franchise | 0 | 1 | 3 | 4 | 6 | 6 | 10 | 11 | 11 |
| TOTAL | total | 379 | 389 | 410 | 416 | 421 | 430 | 568 | 575 | 586 |
| TOTAL | franchise | 71 | 77 | 91 | 97 | 100 | 106 | 127 | 131 | 137 |

Higher floorspace

FLOORSPACE (M2)

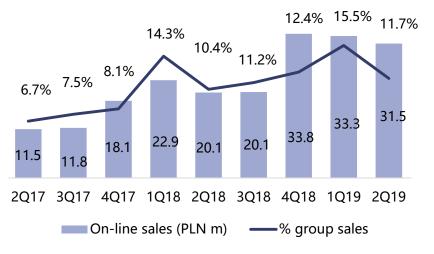
| | | 2Q17 | 3Q17 | 4Q17 | 1Q18 | 2Q18 | 3Q18 | 4Q18 | 1Q19 | 2Q19 |
|-----------|-----------|--------|--------|--------|--------|--------|--------|--------|--------|--------|
| APPAREL | total | 23,179 | 23,721 | 24,613 | 24,822 | 24,864 | 25,163 | 42,072 | 42,429 | 43,207 |
| SEGMENT | franchise | 4,957 | 5,226 | 6,006 | 6,389 | 6,487 | 6,820 | 8,394 | 8,621 | 9,223 |
| | total | 15,503 | 15,963 | 16,719 | 16,855 | 17,176 | 17,429 | 18,230 | 18,727 | 19,007 |
| VISTULA | franchise | 3,447 | 3,623 | 4,235 | 4,580 | 4,686 | 4,925 | 5,581 | 5,818 | 6,084 |
| WÓLCZANKA | total | 4,302 | 4,362 | 4,604 | 4,676 | 4,707 | 4,753 | 4,979 | 4,894 | 4,978 |
| WULCZANKA | franchise | 911 | 1,004 | 1,171 | 1,209 | 1,201 | 1,295 | 1,489 | 1,479 | 1,528 |
| ВҮТОМ | total | - | - | - | - | - | - | 15,816 | 15,761 | 16.175 |
| DYTUW | franchise | - | - | - | - | - | - | 723 | 723 | 1,011 |
| DENI CLER | total | 3,374 | 3,397 | 3,291 | 3,291 | 2,981 | 2,981 | 3,047 | 3,047 | 3,047 |
| DENI CLEK | franchise | 599 | 600 | 600 | 600 | 600 | 600 | 600 | 600 | 600 |
| JEWELLERY | total | 8,094 | 8,152 | 8,688 | 8,769 | 9,048 | 9,449 | 9,554 | 9,992 | 10,215 |
| SEGMENT | franchise | 0 | 59 | 187 | 245 | 371 | 371 | 630 | 680 | 680 |
| ΤΟΤΑΙ | total | 31,273 | 31,873 | 33,301 | 33,592 | 33,912 | 34,611 | 51,626 | 52,421 | 53,422 |
| TOTAL | franchise | 4,957 | 5,285 | 6,192 | 6,633 | 6,858 | 7,190 | 9,024 | 9,301 | 9,903 |

Own e-stores of five brands



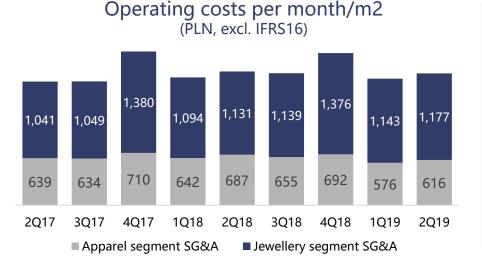
On-line sales by segments

Group on-line sales

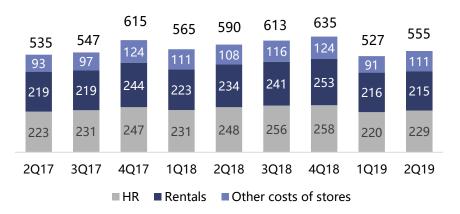


- We have own e-stores for all five retail brands.
- Our aim is to develop on-line stores of own brands (monoshops).
- Revenues and costs of on-line stores are allocated directly to the brands.
- E-commerce logistics for Bytom brand is conducted from the same distribution centre as this of Vistula and Wólczanka brands.
- In 2Q19 on-line sales amounted to PLN 31.5m, up 57% YoY.
- Share of internet in revenues increased from 10.4% in 2Q18 to 11.7% in 2Q19.
- On-line sales amounted to PLN 64.9m in 1H19, up 51% YoY.
- Share of internet in revenues grew from 12.2% in 1H18 to 13.4% in 1H19.

Costs of own stores under control



Costs of own stores per month/m2 (PLN, excl. IFRS16)



- Differences between SG&A costs/ m2 between segments result from different business models.
- The jewellery segment is characterised by higher revenues and costs/ m2 than these of the apparel segment.
- Segmental costs/ m2 are calculated based on average working floorspace for each segment. Bytom brand's costs are included since XII 2018.
- Costs of stores encompass costs of own and franchise stores.
- Costs of own stores include rental costs, HR costs and other costs of own stores.
- Costs of own stores/ m2 are calculated based on average working floorspace of own stores.
- Costs of franchise stores equal to commission for the franchisees.

Discipline in marketing costs



Group marketing costs

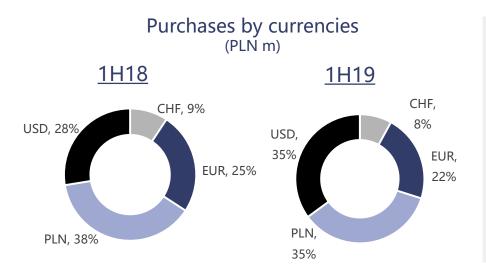


- Marketing costs are part of group selling costs.
- These encompass: recurring advertising spending (catalogues, photoshoots) and nationwide marketing campaigns in editorial, internet and TV with celebrities.
- In 2Q19 marketing outlays reached PLN 5.2m, up 9.4% YoY, due to Bytom and W.KRUK campaign.

- The apparel segment: marketing outlays are related to campaigns. Pick-up in 2018 spending (especially in 1H18) was related to media campaign with Robert Lewandowski and players of the National Polish Football Team in World Football Championships in 2018.
- Marketing costs within the jewellery segment cumulate in 4Q (seasonally best), before Christmas.

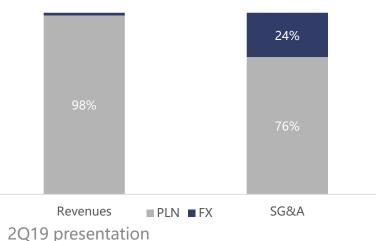
FX risk exposure

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- FX risk is sizeable for the capital group, thus it is being hedged since 2Q16.
- The group is a beneficiary of strengthening of zloty versus foreign currencies.
- Lower YoY share of CHF and higher share of US\$ purchases in 1H19 due to consolidation of Bytom and changes in sourcing.





- Depreciation of zloty to main currencies (USD, EUR and CHF) may unfavourably impact the gross profit (higher COGS) and operating margin (higher rental costs, excl. IFRS16).
- The Company uses currency derivatives (currency forwards) to hedge future cash flows against currency risk.
- Hedging of the FX risk exposure takes place in the apparel segment.

Historical quarterly results

| PLN m | 4Q17 | 4Q18 | 1Q18 | 1Q19 IFRS16 | ΥοΥ | 1Q19 IAS17 | 2Q18 | 2Q19 IFRS16 | YoY | 2Q19 IAS17 |
|--------------------------|-------|-------|-------|----------------|--------|---------------|-------|----------------|--------|---------------|
| Revenues | 223.1 | 272.1 | 160.6 | 214.4 | 33.5% | 214.4 | 192.9 | 270.2 | 40.1% | 270.2 |
| Gross profit on sales | 120.2 | 143.8 | 77.8 | 105.0 | 35.0% | 105.0 | 100.6 | 144.6 | 43.8% | 144.6 |
| Gross profit margin | 53.9% | 52.9% | 48.5% | 49.0% | 0.5рр | 49.0% | 52.1% | 53.5% | 1.4рр. | 53.5% |
| SG&A costs | 87.2 | 103.4 | 75.5 | 106.2 | 40.7% | 106.0 | 80.8 | 115.5 | 43.0% | 115.3 |
| Other operating activity | -1.6 | 0.9 | -0.4 | -0.1 | | -0.1 | -0.6 | -0.5 | | -0.5 |
| EBIT | 31.4 | 40.8 | 1.9 | -1.2 | N/M | -1.1 | 19.2 | 28.6 | 49.0% | 28.7 |
| EBIT margin | 14.1% | 15.0% | 1.2% | -0.6% | -1.8pp | -0.5% | 9.9% | 10.6% | 0.7рр. | 10.6% |
| Net financial activity | -1.6 | -1.9 | -1.5 | -2.7 | | -1.7 | -1.6 | 0.7 | | -1.3 |
| Pre-tax profit | 29.8 | 38.9 | 0.4 | -4.0 | N/M | -2.8 | 17.6 | 29.3 | 66.2% | 27.4 |
| Тах | 6.1 | 6.4 | 0.3 | -1.6 | | -1.6 | 3.5 | 5.4 | | 5.4 |
| Net profit | 23.7 | 32.4 | 0.1 | -2.4 | N/M | -1.2 | 14.1 | 23.9 | 69.3% | 22.0 |
| Net margin | 10.6% | 11.9% | 0.1% | -1.1% | -1.2pp | -0.6% | 7.3% | 8.8% | 1.5рр. | 8.1% |

| EBITDA | 35.6 | 45.6 | 6.1 | 24.8 | 307.3% | 4.4 | 23.6 | 56.7 | 140.5% | 34.8 |
|---------------|-------|-------|------|-------|--------|------|-------|-------|--------|-------|
| EBITDA margin | 16.0% | 16.8% | 3.8% | 11.6% | 7.8pp | 2.1% | 12.2% | 21.0% | 8.8pp. | 12.9% |

VISTULA RETAIL

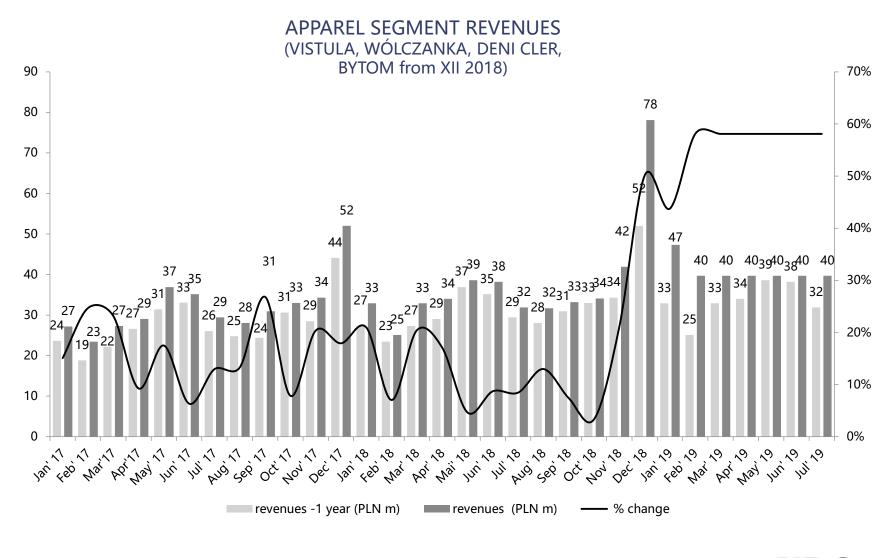
Safe indebtedness level

| PLN m | 2Q18 | 4Q18 | 2Q19 |
|-------------------------|-------|------|-------|
| Long-term debt | 81.5 | 74.4 | 71.5 |
| Bank loans | 79.8 | 70.8 | 68.3 |
| Financial leases | 1.7 | 3.6 | 3.1 |
| Short-term debt | 45.0 | 48.5 | 101.5 |
| Bank loans | 44.4 | 25.9 | 76.0 |
| Financial leases | 0.5 | 1.7 | 1.6 |
| Reverse factoring | 0.0 | 20.9 | 23.8 |
| Cash | 17.7 | 33.5 | 23.0 |
| Net debt | 108.8 | 89.4 | 149.8 |
| Financial leases IFRS16 | 0.0 | 0.0 | 286.6 |
| Net debt under IFRS16 | 108.8 | 89.4 | 436.4 |

- Interest bearing indebtedness includes: bank loans, finance leases and reverse factoring (taken over with Bytom S.A. merger).
- Bank loans include: overdrafts and investment bank loans. Bank loan comprises of: a floating charge on inventory, a fixed charge on "Vistula", "Wólczanka", "Intermoda" trademarks and a fixed charge on W.KRUK and DCG shares.

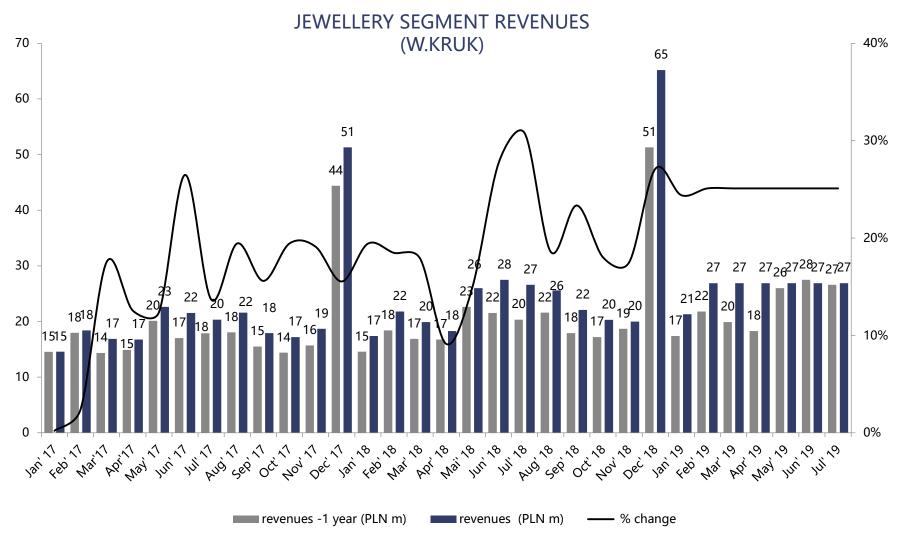
- There is room to further finance the group's development from bank debt.
- Consistent YoY reduction in long-term debt.
- A safer and more diversified financing structure after merger with Bytom.
- PLN 23.8m of reverse factoring used for financing of Bytom brand's suppliers.
- PLN 286.6m of IFRS16 liabilities (finance leases).

Monthly sales data



2Q19 presentation

Monthly sales data

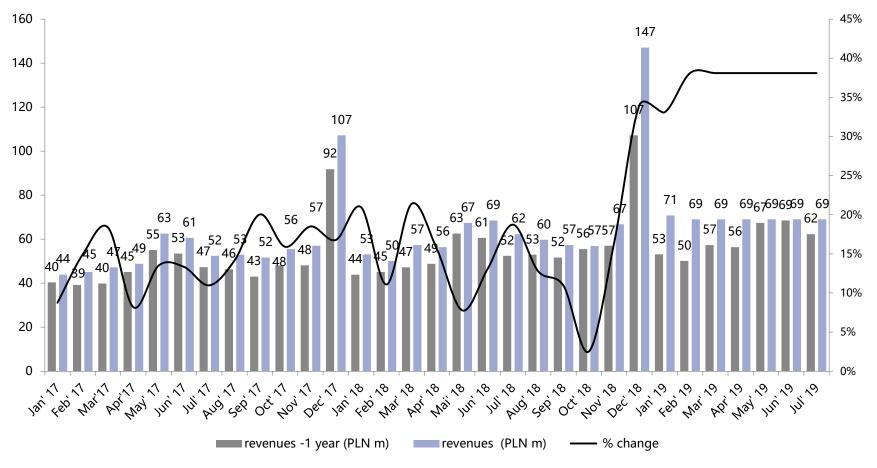


VRG

2Q19 presentation

Monthly sales data

REVENUES OF THE CAPITAL GROUP



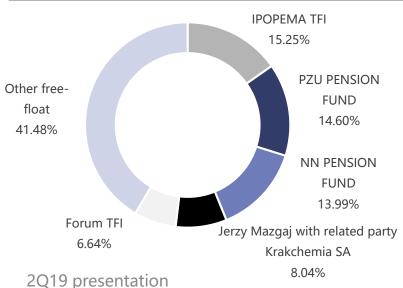


Shareholder structure

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Shareholder structure as of 2Q19 publication (share in equity and votes)

| | Number of shares/votes | % stake |
|---|------------------------|---------|
| 1. IPOPEMA TFI | 35,759,051 | 15.25% |
| 2. PZU PENSION FUND | 34,230,000 | 14.60% |
| 3. NN PENSION FUND | 32,802,252 | 13.99% |
| 4. Jerzy Mazgaj with related party Krakchemia SA | 18,844,333 | 8.04% |
| 5. FORUM TFI | 15,580,800 | 6.64% |
| 6. Other free-float | 97,239,404 | 41.48% |
| Total | 234,455,840 | |
| | | |



Sources of information regarding holdings of VRG S.A. shares

1. Information on the number of shares provided in accordance with the notification received by the Company pursuant to art. 69 clause 1 point 1, art. 69 clause 2 point 1 lit. a and art. 87 paragraph 1 item 2 of the Act of 29 July 2005 on public offerings and conditions governing the introduction of financial instruments to organized trading, and on public companies, applies to shares held jointly by all funds managed by IPOPEMA TFI S.A. According to the information received by the Company, the Ipopema 21 FIZ, managed by IPOPEMA TFI SA, holds 13,800,226 shares of the Company, which accounts for 5.89% of the share capital of the Company and gives 13,800,226 votes, constituting 5.89% of the total number votes at the Company's General Shareholder Meeting.

2. information provided on the basis of the number of shares registered by the PZU "Złota Jesień" Open Pension Fund at the Ordinary General Meeting of the Company on June 17, 2019.

3. information provided based on the number of shares registered jointly by Nationale-Nederlanden Open Pension Fund and Nationale-Nederlanden Voluntary Pension Fund at the Annual General Meeting of the Company on June 17, 2019. At the Annual General Meeting of the Company on 17.06.2019, Nationale-Nederlanden Open Pension Fund owned independently 32,433,252 shares of the Company, which constitutes 13.83% of the Company's share capital and was entitled to 32,433,252 votes at the General Meeting of the Company, which constitutes 13.83% of the total number of votes at the General Meeting of the Company.

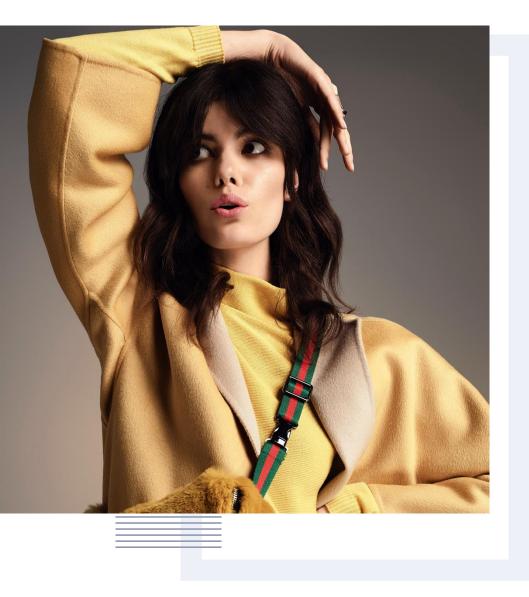
4. Information on the number of shares provided in accordance with the notifications received by the Company pursuant to art. 69 of the Act of 29 July 2005 on public offerings and conditions governing the introduction of financial instruments to organized trading, and on public companies and in accordance with the notifications received by the Company pursuant to art. 19 MAR. According to the information held by the Company, Mr. Jerzy Mazgaj owns 17,784,333 shares of the Company, which constitutes 7.61% of the share capital of the Company and is entitled to 17 844 333 votes at the General Meeting of the Company, which represents 7.61% of the total number of votes at the General Meeting Company Meeting.

5. information on the number of shares provided in accordance with the notification received by the Company pursuant to art. 69 clause 1 point 2 in connection from art. 87 paragraph 1 point 2 lit. a) The Act of July 29, 2005 on public offerings and conditions governing the introduction of financial instruments to organized trading, and on public companies, applies to shares held jointly by the following funds managed by Forum TFI SA: (i) Forum X Closed Investment Fund with 8,429,760 shares of the Company constituting 3.59% of the share capital of the Company and entitling to 8 429 760 votes at the General Meeting of the Company, constituting 3.59% of the total number of votes in the Company and (ii) Forum XXIII Closed Investment Investment Fund holding 7,151,040 shares of the Company of the share capital of the Company, constituting 3.05% of the total number of votes in the Company and entitling to 7,151,040 votes at the General Meeting of the Company, constituting 3.05% of the total number of votes in the Company.

VRG

Glossary

| Apparel segment | Revenues from brands: Vistula, Wólczanka, Bytom (from XII 2018), Deni Cler and wholesale segment, B2B and processing. |
|--|---|
| Jewellery segment | Retail revenues of W.KRUK brand and other revenues (including B2B). |
| Casual | Revenues including the following assortment: jackets, trousers, coats, knitwear. |
| Formal | Revenues from sale of formalwear, including suits and shirts. |
| Revenues (PLN/m2 per month) | Quarterly revenues of segment or brand (stores and internet)/ average working floorspace / 3. |
| Costs of stores | Operating costs of stores including among others rental expenses, HR costs, depreciation, commissions for franchise stores and logistics. |
| Costs of stores (own) /m2 (PLN per month) | Quarterly costs of stores (own stores)/ average working floorspace (of own stores) / 3. |
| EBITDA | Operating profit plus depreciation and amortisation from cash flow statement. |
| Store EBIT (PLN m) | Store operating profit calculated as gross profit on sales for stores minus store costs. |
| Operating costs (SG&A)/m2 (PLN per month) | Quarterly group SG&A / average total working floorspace / 3. |
| Inventory/ m2 | Inventory end of period / group's floorspace end of period. |





THANK YOU

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